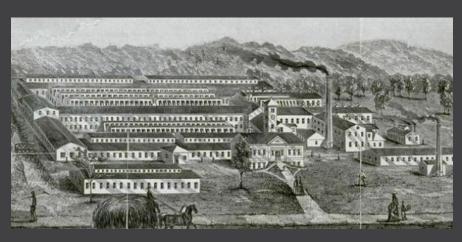


Mills Shaped Connecticut









Underutilized Resources









Obstacles





Environmental issues

Size

Obstacles



Use and zoning issues



Physical condition

Making Places are Place Makers









Opportunities





Location

Structural Strength/Flexibility

Opportunities





Interior Quality

Opportunities



Parking





Financial Incentives

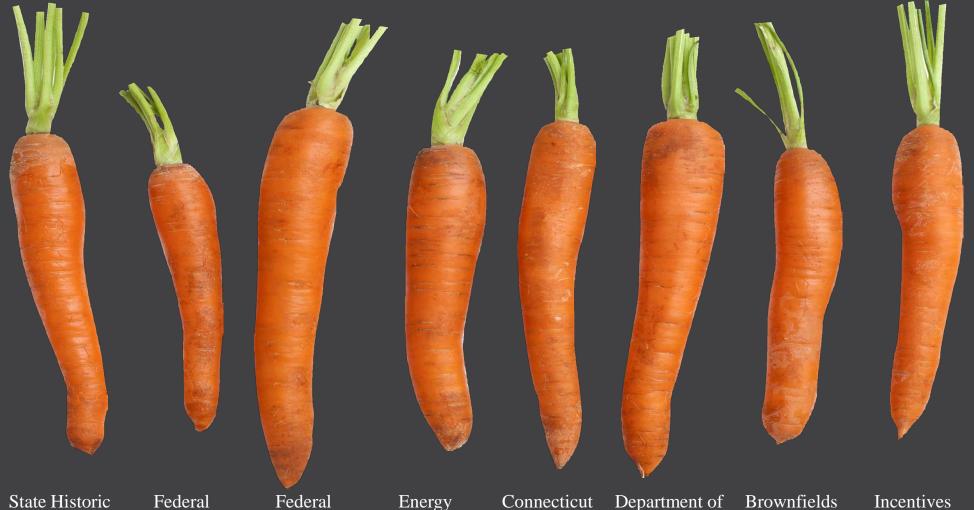
Opportunity and Vision







Incentives



State Historic Rehabilitation Tax Credits

Federal
Rehabilitation
Tax Credits

Federal
Low-income
Housing Tax
Credits

efficiency tax credits and grants

Housing and Finance Authority financing

Economic and Community Development incentives

Grants specifically for mills

Incentives
through
zoning and use
regulations

Baltimore Design School



Finished photography © Karl Connolly Photography. Existing conditions photographs © Ziger/Snead Architects.

Location/Use:

Baltimore, MD/school

Status:

Completed June 2013, occupancy in August 2013

Funding:

Rent received from Baltimore Public Schools to offset financing of capital costs (over 30 years)

Federal and State Historic Tax Credits Value: \$3,000,000

Size:

115,767 SF

Developer:

Seawall Development

Construction Cost:

\$18,551,961

Project Cost:

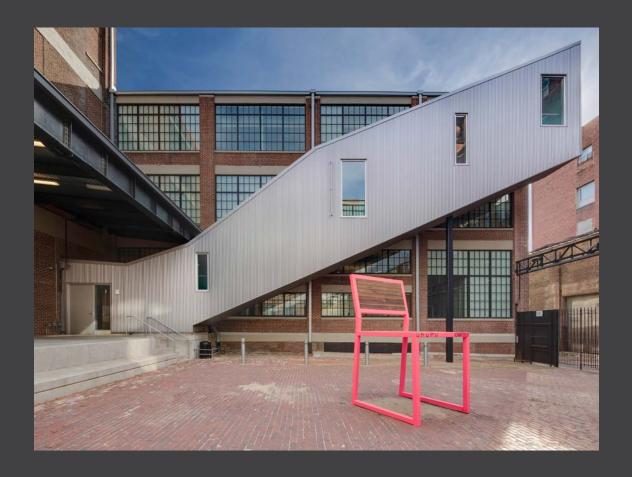
\$26,857,705















Baltimore Design School

This innovative project in a recovering urban neighborhood converted an abandoned 1914 machine shop into a state-of-the-art magnet school with a 6th grade through high school curriculum based on art and design. "That kind of authenticity was something that we really wanted to communicate in the renovation of the building, to demonstrate that history is living, in a way, was key to stimulating the engagement of the students." – Steve Ziger, project architect and secretary of the school's board of directors



Cheney Mill Dye House



Location/Use:

Manchester, CT/ multi-family residential

Status:

Completed May 2011

Funding:

CHFA, LIHTC

Federal and State

Historic Tax

Credits Value:

\$5,176,929

Size:

57 units; 89,800 SF

Developer:

Konover Properties

Construction Cost:

\$15,000,000

Project Cost:

\$20,633,488





Cheney Mill Dye House

Located in the Cheney Brothers National Historic Landmark District, the 1914 Dye House is a classic example of brick and timber mill construction of the early 20th century and had been vacant for decades. This project created 57 modern one, two and three-bedroom apartment units that retain the historic character of the building's high ceilings, exposed brick walls, reinforced concrete or heavy timber structure and large windows.



Addison Mill Apartments



Location/Use:

Glastonbury, CT/residential

Status:

Completed September 2009

Funding:

Private debt and private equity.

Federal and State Historic Tax Credits Value:

None

Size:

55 units; 56,000 SF

Developer:

Lexington Partners, LLC

Project Cost: \$12,000,000





The former Glastenbury (sic) Knitting Company, was owned by Addison Clark for whom this project is named. The company had been out of business for nearly 100 years and the building had been vacant and decaying for 5 years, when developer Marty Kenny bought it in 2007. He used private investment to convert the building into apartments while retaining and restoring many of the building's historic architectural elements.







Two Roads Brewing



Location/Use:

Stratford, CT/ commercial and light industrial

Status:

Completed October, 2012

Funding:

Private funding, \$1,000,000 state CDA loan, \$500,000 DECD Brownfield Grant, \$100,000 DECD fast track loan

Federal and State
Historic Tax Credits
Value: None

Size: 103,000 SF

Developer:
Two Roads
Brewing Company













Two Roads Brewing

The owners of Two Roads Brewing Company were specifically looking for an historic mill building with the ceiling height, open space and floor strength they needed for their brewery. The former U. S. Baird Co. building in Stratford met all their needs and it already had a tenant, the Norwalk Compressor Company, in half of the building. The cooperation of town officials, state agencies and a dedicated investor were key to the success of this project.

Billings Forge



Location/Use:

Hartford, CT/commercial and residential

Status:

Completed August 1981

Funding:

National Mortgage

Association Construction

Loan \$3,700,000

CHFA Permanent Loan

\$3,700,000

City of Hartford Urban

Development Action Grant

\$1,000,000

Federal and State

Historic Tax

Credits Value:

None

Size:

98 units; 161,297 SF

Developer:

United Community

Development, Inc.

Project cost:

\$8,400,000







Billings Forge

This building, that formerly housed a succession of heavy industries, is now home to Firebox Restaurant (one of the best in Hartford), The Kitchen (café), The Studio (multipurpose space), and program space for Billings Forge Community Works, along with 98 units of affordable housing. There is also a community garden, and the grass courtyard hosts a regular farmers' market.



Tariffville Mill



Location/Use:
Simsbury, CT/commercial

Status:

Completed January 2008; achieved 98-100% occupancy at completion and has maintained it since then

Funding:
Private debt and private equity

Federal and State
Historic Tax
Credits Value:

None

Size:

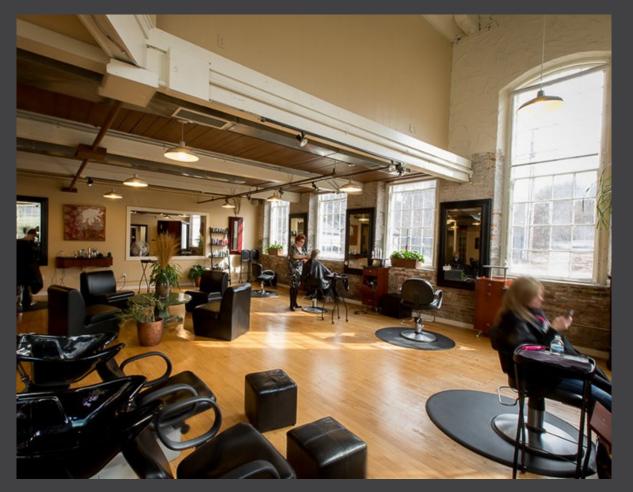
50,000 SF

Developer:

GSHP, LLC

Project cost:

\$3,000,000







Tariffville Mill

Built in 1868 by the Connecticut Screw Factory, the building now houses a mix of businesses. Tenants include The Mill at 2T restaurant, Hair Gallery at the Mill and several company offices. Historic interior finishes like hardwood floors and exposed brick walls have been preserved thoughout the building.



56 Arbor Street



Location/Use:

Hartford, CT/commercial

Status:

Completed 2007

Funding:

Private Equity

Federal and State Historic

Tax Credits Value:

None

Size:

83,000 SF

Developer:

New England

Management

Purchase cost:

\$1,950,000

Project cost:

\$1,500,000







56 Arbor Street

The sound of the Remington typewriters that were once designed and tested in this building has been replaced by the sounds of brushes, camera shutters and computer keyboards. It is currently 100% occupied by the theater and gallery of Real Art Ways along with artists, photographers, graphic designers, The Hartford Preservation Alliance and even three law firms.



Hathaway Creative Center



Location/Use:
Waterville, ME/
commercial, retail,
residential

Status:

Completed 2009

Funding:

Private equity and grants

Federal and State
Historic Tax Credits
Value:

\$11,500,000

Size:

450,000 SF

Developer:

Paul Boghossian

Construction cost:

\$20,000,000

Project cost:

\$30,000,000





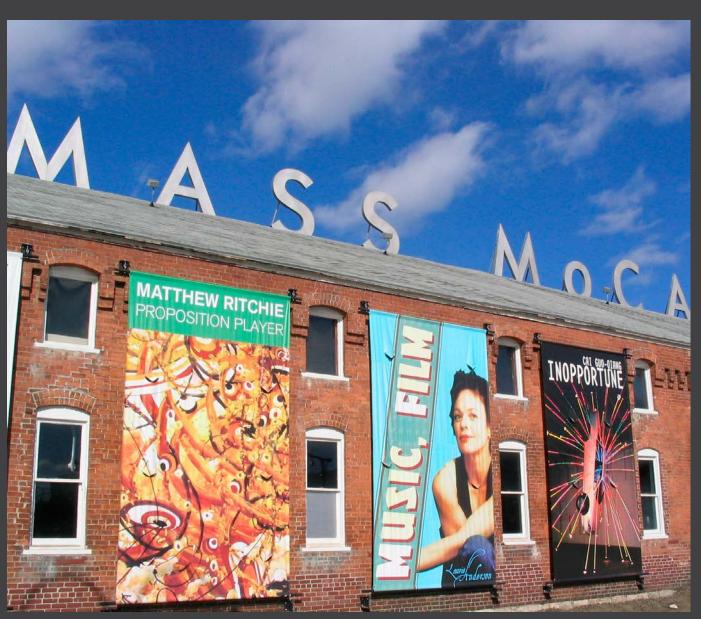


Hathaway Creative Center

Water from the Kennebec River provided power for the Lockwood Company textile mill that was opened here in 1886. In 1956, the Hathaway Shirt Company purchased the building and made shirts here until 2002, when it closed. In 2006 the mill was transformed into the Hathaway Creative Center with 67 loft apartments, as well as 130,000 sq. ft. of office and retail space for a variety of business sectors.



Massachusetts Museum of Contemporary Art



Location/Use:

North Adams, MA/museum

Status:

Opened May 30, 1999

Funding:

\$22,000,000 construction grant from the Commonwealth of Massachusetts \$9,400,000 in private funds

Size:

218,000 SF exhibit and theater space, 200,000 SF office and retail space

Project cost:

\$31.4 million (including \$3 million in contributed real estate and \$4 million in environmental engineering and feasibility studies)







MASS MoCA

MASS MoCA is housed on a 13-acre campus of renovated 19th-century factory buildings in North Adams, Massachusetts. MASS MoCA seeks to catalyze and support the creation of new art, expose visitors to bold visual and performing art in all stages of production, and re-invigorate the life of a region in socioeconomic need.



The Mill



Location/Use: Greenwich, CT/

office, retail, restaurant, 12 residential condos

Status:

Completed 1992

Funding:

Private equity

Federal and State Historic
Tax Credits Value:

None

Size:

100,000 SF, 5 buildings

Developer:

Fairfield Associates/ Mill

Management

Project cost: \$12,000,000





This mill complex was first established as a grist mill in the 18th century. Fairfield Associates (later Mill Managment) transformed the mill complex into office space and condominiums, restoring the two most architecturally significant mill buildings, the Depot Building and the New Mill. This unusually sensitive redevelopment precipitated Glenville's transformation from a remote factory town to an up-and-coming suburban community.







First Town Square



Location/Use:

Windsor, CT/residential

Status:

Completed 2008

Funding:

Construction loan

(Webster Bank)

TIF from Town of

Windsor \$800,000

Federal and State

Historic Tax

Credits Value:

None

Size:

50 units - 80,000 SF

Developer:

CIL Development of Windsor Incorporated

Project cost:

\$9,800,000





The adaptive reuse of this former factory was the first CIL project developed under its for-profit subsidiary, CIL Development Incorporated. Town officials had identified this structure, first built in the late 19th Century, as a key to adding residential density to its town center. It lies between the town and the Farmington River conservation area, so it offers an unusual combination of village charm with a bucolic environment. Environmental issues were addressed with a combination of remediation and an Environmental Land Use Restriction.







The Lofts at Sherwood Falls



Location/Use:

Berlin, CT/residential

Status:

Completed 2013

Funding:

Private equity and \$1,100,000 in TIF from the Town of Berlin

Federal and State
Historic Tax Credits Value:
\$2,700,000 State Historic
Structures Rehabilitation
Tax Credit

Size:

114,000 SF, 71 units

Developer:

CIL Development of Kensington Incorporated

Project cost:

\$18,500,000





The former Sherwood Tool Factory, originally the American Paper Goods Company, is a prominent, historic structure in the Kensington section of Berlin. CIL negotiated a purchase with the owner and spent almost a year preparing architectural and engineering plans, conducting environmental testing, and securing town approvals. Another year was spent securing DEEP approval of CIL's remediation plan that involved an Engineered Control Variance Request.







The Rocky Glen Office Campus



Location/Use:
Newtown, CT/office

Status:

Completed 2000

Funding:

Private equity

Federal and State Historic
Tax Credits Value:

None

Size:

100,000 SF

Developer:

Braverman Group

Project cost: \$6,000,000





This mill was built in 1856 for The New York Belting and Packing Co., which made power transmission belts, packing for steam joints and fire hoses fabricated from laminated rubber and cotton duck. After its rehabilitation, the offices have 180 degree panoramic views of 200 foot tall granite cliffs with 10 story tall evergreens, natural and man-made waterfalls, and the winding Pootatuck River. The project includes full service individual offices and 11,000 sq feet of clear space.







The Roundhouse



Location/Use:

Beacon, NY/ live/work lofts, hotel, restaurant

Status:

Completed 2012

Funding:

Private equity, local bank, SBA loan

Federal and State Historic Tax Credits Value:

None

Size:

40,000 SF in 4 buildings

Developer:

Highview Development

Corporation

Project cost:

\$10,000,000







The Roundhouse

The Matteawan Manufacturing Company was established in Beacon in 1864. At different times these buildings have been home to a textile manufacturing plant, a dye works, a Civil War gun factory, and a machine shop that produced the nation's first mechanical lawnmowers. The Roundhouse continues to evolve and it now includes a 42 room hotel, a restaurant, an event space for 200 guests and artists' studios.



Manchester History Center



Location/Use:

Manchester, CT/museum

Status:

Occupancy 2005

Funding:

Major private donor (building purchase), *Save America's Treasures Grant* (roof), DECD (SHPO) *Historic Restoration Fund Grant* (windows), in-kind volunteers/donors (floors, etc.)

Size:

40,000 SF

Project cost: \$750,000 to date with additional \$1,000,000

future investment planned









Manchester History Center

The Manchester Historical Society purchased the former Cheney Brothers silk mill machine shop in 1999. They rehabilitated the building and now use it as administrative offices as well as an event and exhibit space.



Maritime Aquarium



Location/Use:

Norwalk, CT/tourist attraction, education, entertainment

Status:

Opened 1988

Funding:

City of Norwalk bonds

Federal and State Historic
Tax Credits Value:

None

Size:

140,000 SF

Owner/Developer:

Norwalk

Redevelopment Agency

Acquisition:

\$0

Project Cost:

\$30,000,000





The Maritime Aquarium opened on the Norwalk River in a building that was constructed for the Norwalk Iron Works in 1868. Today, over 500,000 visitors each year explore 34 exhibits featuring more than 1,200 marine animals of 259 species. These close encounters, enhanced by friendly volunteer interpreters and informative display panels, educate visitors about the aquatic life of Long Island Sound and its watershed. The Maritime Aquarium also boasts Connecticut's largest IMAX Theater, with a six story tall movie screen.







Remington Rand Building



Location/Use: Middletown,

CT/commercial

Status:

Opened 1988

Funding:

\$213,300 EECBG \$200,000 EPA-DECD \$320,000 HUD-CDBG

Size:

184,000 SF

Owner/Developer:

City of Middletown (purchased in 2000 through tax foreclosure)

Acquisition: \$372,775

Project Cost:

\$2,506,075 to date





First constructed in 1897 by the Keating Wheel Company, this building has been used by various companies to manufacture bicycles, early electric cars (1899) early motor bikes (1901), early gasoline cars (1901-1907), typewriters, machine gun ammunition, specialized video cameras and office supplies. The Town Of Middletown chose to turn this once-vacant building into an economic asset by rehabilitating it and leasing its valuable flexible space. It embraces new technology with a solar energy system providing most of its electricity and it is now home to a variety of small businesses which contribute to Middletown's economy.







Newmarket Mills



Location/Use:

Newmarket, NH/mixed use

Status:

opened in three phases from 2010 to 2012

Funding:

New Market tax credits \$5,600,000

Developer debt and equity \$12,000,000

Federal and State Historic
Tax Credits Value:
\$3,000,000

Size:

112 residential units 50,000 SF commercial

Developer:

Chinburg Properties

Acquisition: \$372,775

Project Cost: \$21,000,000





This spectacular stone mill complex was constructed between 1822 and 1865 by the Newmarket Manufacturing Company which used it as a textile mill. Over the next century the building was used by a variety of businesses before it was eventually left empty. The Town of Newmarket worked closely with the developers, Chinburg Properties, to provide infrastructure improvements and administrative help to make sure the project would be a success. The new mill has revitalized the town's economy.







American Woolen Company



Location/Use:

Stafford Springs,

CT/industrial

Status:

Completed July 2014

Developer:

American Woolen

Company

Funding:

DECD \$300,000 loan and \$100,000 grant for building acquisition Private Equity

Size:

500,000 SF

Project Cost:

\$5,000,000 with future investment in Q2 2015

Photos by Christopher Draghi for American Woolen Company





Founded in 1853, Warren Mills was originally America's most prominent manufacturer of fine camel hair and cashmere woolen fabrics. In 2014, Warren Mills became the manufacturing headquarters of American Woolen Company. It is the only domestic mill capable of producing the highest qualities of both worsted and woolen cloth. American Woolen Company is committed to bringing back the jobs and technical mastery required to make the finest natural fiber fabrics in the world, here in America.







Lock Building



Location/Use:

Norwalk, CT/offices

Status:

Completed 2002

Federal and State Historic
Tax Credits Value:

None

Size:

104,000 SF

Developer:

Spinnaker Real Estate Partners in conjunction with Norwalk Redevelopment Agency

Project Cost: \$12,300,000



Lock Building

The Norwalk Lock Company's factory embodies New England's industrial heritage. Construction of their South Norwalk factory began in 1856, and each of the subsequent 14 additions through 1941 reflected the current trends in building technology. Embedded in the structure is an evolutionary history of New England Mill construction. The company closed in the 1970s, leaving the building abandoned. It became artists' studios in the 1980s and in 1999 a grass roots effort saved the building from scheduled demolition. The building's innovative office spaces are now home to several companies.





